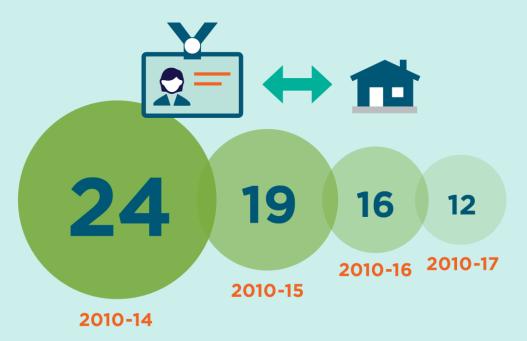






Goal #1: Closing the Gap

DECREASING JOBS/HOUSING RATIO











Home for All Approach











The Path in San Mateo County

City manager and council interviews



Input from Learning
Network at March, May,
September, November
2017 sessions

The vast majority of city managers interviewed feel that their councils are supportive of additional housing.

Group interviews with **eight cities** during summer of 2017











The Path in San Mateo County

Four cities piloted the new approach in the winter of 2017 and spring of 2018





Continuing engagement with **six more cities** in 2019 and 2020





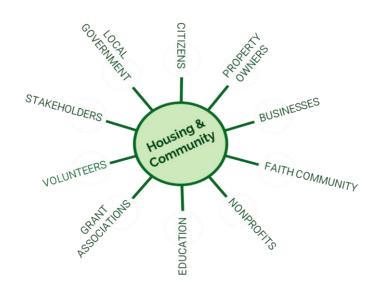




Mind Shift: Inviting a Helpful Public

 Taking the city out of the center Reframing to put the issue and the community at the center

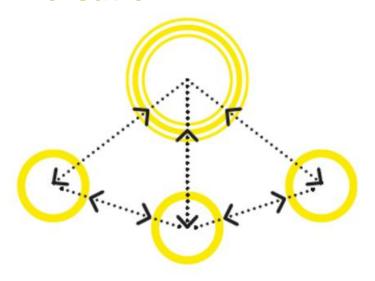






City broadcasts information and collects input from residents

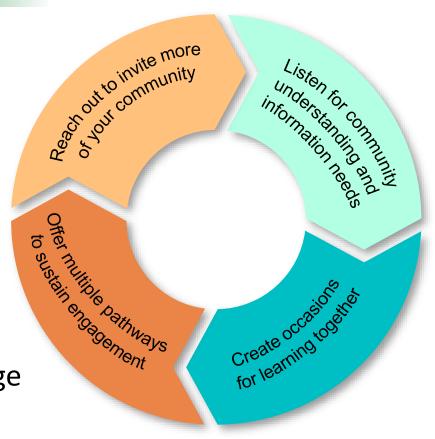
CLEAR Conversation



People engage with and learn from each other, elected officials and city staff listen and learn

Our Process

- Invite more diverse participation
- Listen for community information needs
- Learn together and build shared understanding
- Sustain two-way communication and encourage collaborative action



CLEAR Community Conversation



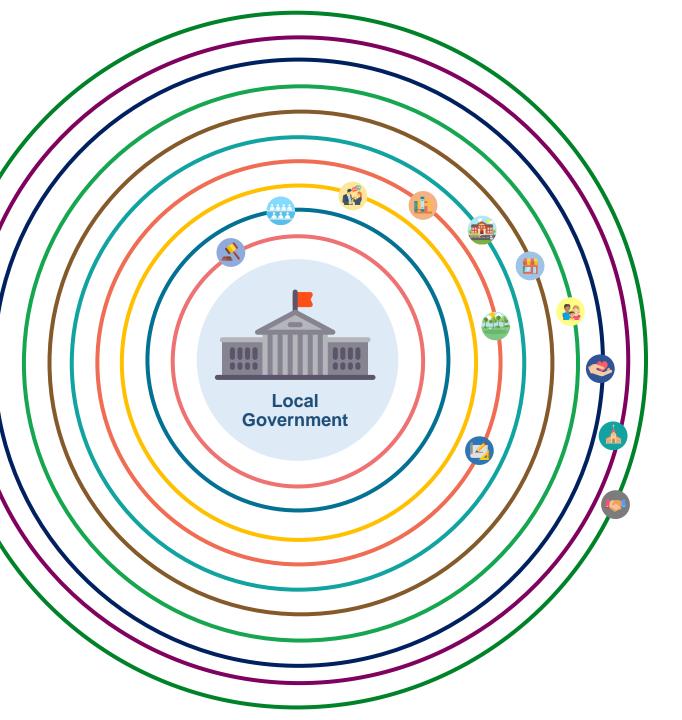


Invite & Listen

- Invite more diverse participation
- **Listen** for community information needs

Reach out to invite more

Listen for Community information needs



The Local Partner Landscape

- Partners can range from the close-in to City operations to further out in the community
- The partner landscape will vary based on the topic at hand
- Ex: The groups you partner with on housing may be different than those you work with on healthcare, education or water rights

Combination of Outreach Methods

- Digital media
- Print media
- Pop-up events
- Surveys & interviews
- Community partners
- Existing channels



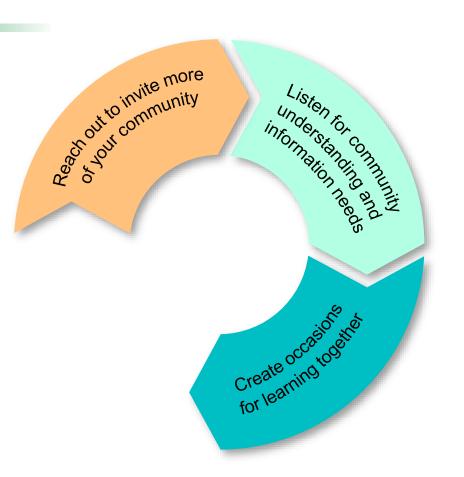






Learning Together

- Invite more diverse participation
- Listen for community information needs
- Learn together and build shared understanding



Hosting a Learning Conversation

- Design for mutual learning
- What does the City need to learn about the community and housing?
- What do community members
 need to learn about:
 - The issue? Each other?
 - The city? Ways to be involved?



Meeting Format

- Warm Welcome
 - Share a meal
 - Provide childcare
 - Offer translation
- Talking Together
 - Assigned seating at tables of 8
 - Trained facilitator at each table
 - Two-hour meetings with 90 minutes for table conversations



Community Conversation Meeting Structure



Conversation Highlights

Themes from Table Dialogue

- Affordable housing is a shared concern
- Entire community is affected by rising housing costs

Indicated Actions

- Awareness that there is no one solution, many solutions are needed
- Keep communication with the community flowing







Learning Together

- "Many share the same concerns about the affordability challenges of living in this area."
- "Many residents are thinking about the topic and realizing we can't keep the status quo."
- "The City is doing much more than I realized about housing."
- "The conversation for solutions needs to continue. There is a decent amount of consensus on the issue."



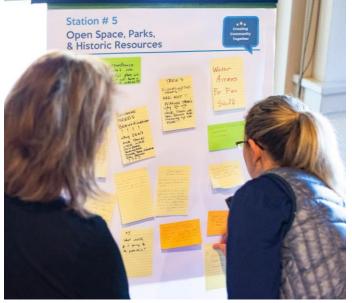


Conversation #2: Goals Varied by City

Home for All cities have used a second CLEAR Conversation to:

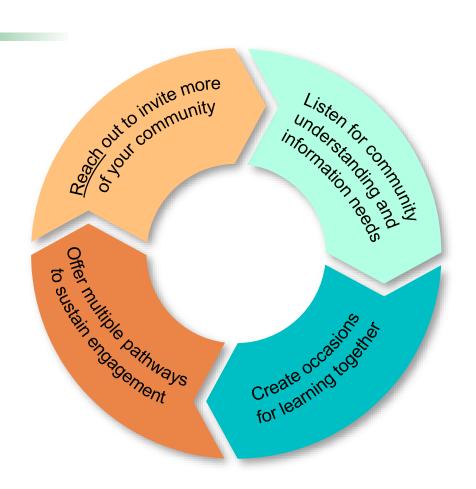
- Consider multiple housing options
- Inform a General Plan process
- Focus on second units
- Next steps for a specific, largescale development





Ongoing Communication

- Invite more diverse participation
- Listen for community information needs
- Learn together and build shared understanding
- Sustain two-way communication and encourage collaborative action



Staying Connected

- Meeting Reports
- Resource Guides
- Website Updates
- Newsletters
- Additional Meetings



HALF MOON BAY COMMUNITY HOUSING RESOURCE GUIDE

GUÍA DE RECURSOS DE VIVIENDAS DE LA COMUNIDAD DE HALF MOON BAY



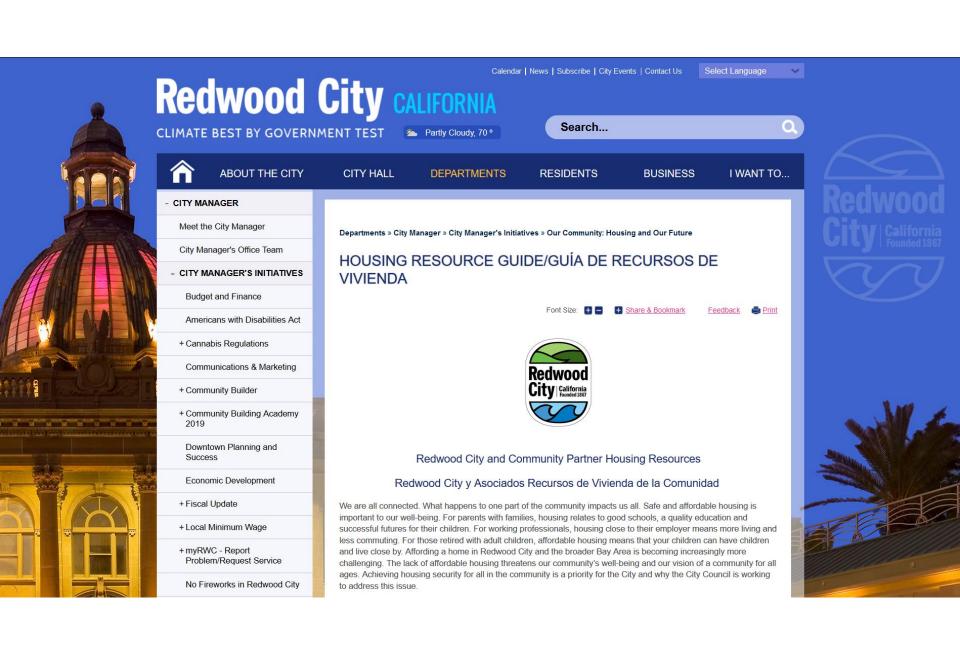


Core Service Agencies

The County's Core Service Agencies provide safety net services to San Mateo County residents in need of food, emergency housing assistance, emergency utility assistance, shelter, and other basic needs. The range of services each agency provides varies, but can include services such as immigration assistance, tax preparation, and health, wellness and education initiatives among many others.

Agencias de servicios básicos

Las agencias de servicios básicos del condado brindan servicios de red de seguridad a los residentes del Condado de San Mateo que necesitan alimentos, asistencia de emergencia para vivienda, servicios públicos, refugio y otras necesidades básicas. La gama de servicios que ofrece cada agencia varía, pero puede incluir servicios como asistencia de inmigración, preparación de



City of Burlingame: Projects Around Town Story Map

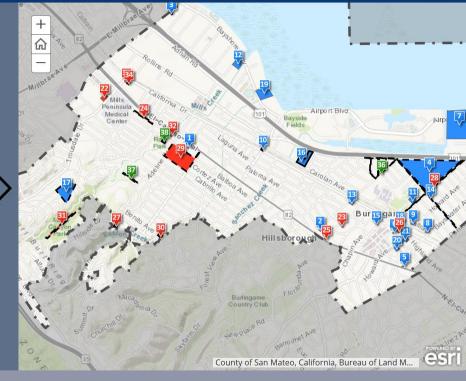
City of Burlingame 🔢 💆 🔗

Community Development - Planned Community Development - Under Construction Community Development - Completed

Parks and Recreation - Planned Parks and Recreation - Under Construction Parks and Recreation - Completed

Public Works - Planned Public Works - Under Construction
Public Works - Completed

Burlingame **Projects Around Town Story Map** Public Works - Planned Community Development - Planned Parks and Recreation - Planned Public Works - Under Construction Community Development - Under Construction Parks and Recreation - Under Construction Community Development - Completed Parks and Recreation - Completed. 🙀 Public Works - Completed















Use Development









Cowan Pump Station

300 Airport Boulevard **Development Project**

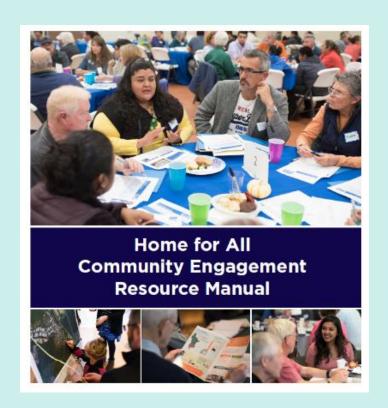
Use Development

1491-93 Oak Grove Avenue Residential Development

Program



Community Engagement Resources





www.homeforallsmc.org/engagement











Affordable Housing and Community Engagement –

Practicing What We Preach

Andrew Bielak, MidPen Housing Housing Leadership Day October 25, 2019



Who We Are

MidPen H O U S I N G

- Mission-driven non-profit
- Developed or rehabbed 8,800 homes
- Comprehensive Team:
 - Development
 - Property Management
 - Resident Services
- Community engagement is built into our mission!

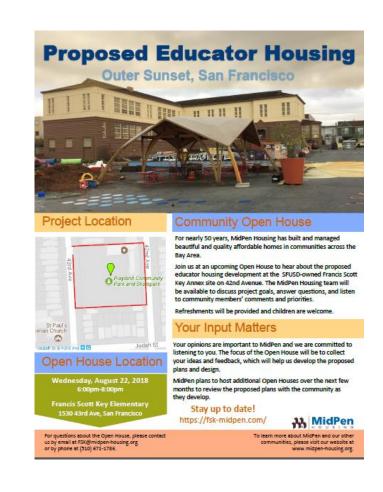




What is our approach?

- We believe pro-active engagement with the public demonstrates our values, improves the development process, and leads to better housing
- Our approach to community engagement is:
 - Transparent
 - Honest
 - Responsive
 - Ongoing





Order of Engagement



- Developing outreach plan
- Holding conversations with neighbors, community groups, elected officials, etc.
- 1st community meeting intro to MidPen
- 2nd community meeting intro to project design, initial feedback
- 3rd community meeting response to comments
- Additional public meetings as needed...

Keys to a Successful Discussion



- Provide food!
- Overstaff and be clear about roles
- Create a communal environment
- 4. Sweat the details!
- 5. Provide context/updates then focus on listening
- 6. Talk about process, not just content
- 7. Documentation is key
- 8. Follow up!







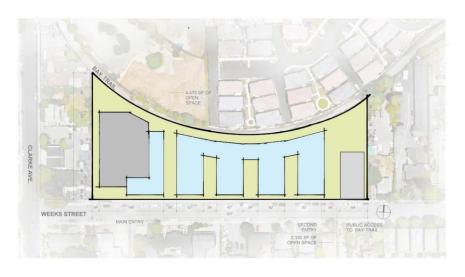
Beyond the meetings...



- Understand your priorities and constraints
- Maintain a comprehensive contact list
- Use multiple forms of communication (website, email list, mailing) to get the word out
- Develop a narrative and reference it
- Think hard about your target audience



Project Example – 965 Weeks East Palo Alto







Key Details

Comments

- 2 school board meetings
- Public meeting at local high school.
 - Architects office facilitates
 - Covering need and proposal
 - Time for comments
 - Note taking on laptop
- Second meeting to show refined plan.

Publicity:

- Public notice
- Flyer with students
- Texts to parents
- Announcement in newspaper

Material to Bring

- Pictures of the proposal
- Graphs of need
- Sign in sheet
- Tape
- Agenda
- Computer/projector
- Timer

Comments